

Framework of Funding Principles

The Framework proposes a clear set of principles for the future funding ambitions of Greenwich Hospital (GH) and The Royal Navy and Royal Marines Charity (RNRMC).

The key aim of the Framework is to enable the military charitable sector and civilian organisations to play a significant role in delivering innovative, diverse and responsive services for the beneficiaries of the serving and former serving Royal Navy community (including the Royal Marines, Royal Navy and Royal Marines Reserve and Royal Fleet Auxiliary).

1. Background

GH and the RNRMC are supporting a shift to an ever-stronger focus on evidencing and understanding need, achieving value for money and better evidenced outcomes for beneficiaries.

Prevention and early intervention are key drivers to ensure beneficiaries needs can be addressed at the earliest opportunity.

The GH Director of Grants and RNRMC Director of Relationships and Funding will support engagement with the military, voluntary and community sector and civilian charities who support naval beneficiaries.

2. Our Funding Principles

Based on **evidenced need, clear agreed outcomes, and demonstration of impact.**

Put **Co-production** at the heart of criteria development - involving partners in the earliest stage of needs analysis, beneficiary segmentation, planning and funding development, and review of impact.

Ensure the best evidenced **outcomes** for beneficiaries.

Ensure **efficient use of resources** to target services that meets the funding priorities of GH and RNRMC and makes best use of the resources achieving agreed outcomes.

Encourage **new approaches and solutions** – we are prepared to take measured risks in the organisations and activities we support.

3. Our Beneficiaries

Men and women who are serving or have served in the Royal Navy, the Auxiliaries or the Women's Royal Naval Service, and their immediate family members.

4. Our Relationships Objectives

Constructive relationships with organisations:

- Engage in dialogue and partnerships where it is mutually beneficial to do so.
- Clarity about the nature of relationships - consultative, partnership, funder
- Encourage military, voluntary and community organisations to work together where it would be beneficial to do so.

In particular when funding we will endeavour to:

- Allocate funding to deliver clear outcomes/impact, using relevant and consistent criteria for decision-making on individual grants.
- Ensure that funding processes are transparent and fair.
- Design monitoring and performance management systems that are proportionate.

- Provide feedback to unsuccessful applicants.
- Give honest and timely feedback to funded organisations about successes or deficiencies in performance. • Work towards the alignment of policies and systems across and within grant funding agencies

Expectations of organisations awarded funding:

- Ensure that they are eligible to apply for funding and should check the objectives of the funding framework are in line with the organisation's mission before applying.
- Provide evidence of need
- Work together to form effective partnerships to meet the needs of joint beneficiaries.
- Build the necessary governance and management structures for provision of projects/ services.
- Provide evidence of performance measures and demonstrate agreed outcomes/impact.
- Contribute to evidence and evaluation.
- Engage with other funders to bring in further investment for the benefit of beneficiaries.
- Consider and develop sustainability plans.

All applications will need to demonstrate how they cover the following core elements which relate to quality and value for money:

- Work in partnership to make the best use of resources available.
- Have an active plan to ensure access for all to meet the needs of beneficiaries.
- Actively promote the support on offer to beneficiaries using networks and promotional material and media
- Target support to those beneficiaries or groups of beneficiaries most in need
- Have a clear plan for staff and volunteer recruitment, training, supervision, and development.
- Have a clear plan for monitoring quality and evaluation.
- Ensure staff and volunteers have the right skills to support beneficiaries to achieve the outcomes they need.

- Include a clear account of any other funding which is being drawn down from other sources and how this supports the delivery of the funded outcomes
- Ensure that beneficiaries are engaged in the feedback evaluation and the development of services/projects.

GH and RNRMC undertake to:

- Deliver a well-managed application process that is proportionate to the desired outcomes/impact.
- Ensure the application processes and documents are publicised on the website with a timeline for application, assessment and award.
- Be clear about how bids will be assessed and what criteria will be applied to test the bids.
- Making funding decisions and inform organisations in good time to allow for the commencement of the project or service.
- Provide constructive feedback to unsuccessful organisations.
- Ensure prompt payment of grants.
- Make payments automatically via BACS.
- To give notice (12 weeks) of the end of a funding agreement or withdrawal of funds

5. Monitoring and reporting

Appropriate monitoring reduces costs, time and resources for both parties, and means that time and effort can be focussed on delivering desired outcomes. Reporting will be proportionate to the nature and value of the opportunity with a focus on evidence that is meaningful for the best support to beneficiaries. If a project/work stream is encountering problems, discussion will take place with an agreement and timetable of actions to improve performance, or to negotiate the end of support where recovery is deemed not possible.



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6. Exit arrangements

Contingency planning for the end of a grant helps minimise the impact on beneficiaries. Planning in this way can help with long term sustainability and is encouraged when applying for funding.